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# ANNUAL HIGHLIGHT REPORT

2025



## FOREWORD -

*« The year 2025 marked a phase of consolidation and structured expansion for the GMFK – Gesellschaft für die Medizinische Forschung in der Republik Kongo. Following the foundational work of the previous year, our focus shifted toward implementing, strengthening, and scaling established initiatives while ensuring their financial sustainability.*

*A core priority was the continued funding and academic support of African students engaged in medical research. In close cooperation with our strategic partner, the Fondation Congolaise pour la Recherche Médicale (FCRM), we reinforced mechanisms that enable research supervision, financial assistance, and institutional alignment with local and international standards.*

*Rather than initiating numerous new programs, 2025 was characterized by disciplined execution, operational stabilization, and targeted growth. Emphasis was placed on expanding collaborative structures, strengthening accountability, and embedding research activities within durable institutional frameworks.*

*This report documents a year defined by responsible stewardship and long-term orientation. It reflects GMFK's commitment to sustainable research development, cross-continental collaboration, and measurable impact in medical education and scientific advancement. »*

# Strategic Development of the Psychology Exchange Initiative (2025) -

The year 2025 marked a decisive strategic turning point for the psychology exchange initiative between the Republic of Congo and Germany. Following her return to Germany, Celeste Siegle did not regard the experience in Brazzaville as a completed internship, but as the beginning of a long-term institutional collaboration. Deeply influenced by both the professional realities of psychiatric care in Congo Brazzaville and the strength of local community structures, she decided—together with Jean-Cédric Sow—to transition from participant to project leader and strategic partner.

As an alumna of the **Carl Jung Institut Stuttgart**, Celeste brought not only clinical experience but also institutional access and academic credibility to the initiative. The Carl Jung Institut Stuttgart is one of Germany's established training institutions in Analytical Psychology, rooted in the tradition of Carl Gustav Jung. It forms part of the international network of Jungian institutes and is dedicated to postgraduate professional training in psychotherapy, particularly depth psychology and analytical psychotherapy. The institute provides structured multi-year training programs for psychologists and medical doctors seeking certification in Jungian analysis. Its curriculum combines theoretical instruction, supervised clinical practice, personal analysis, and interdisciplinary seminars. In addition to clinical training, the institute promotes research, cultural dialogue, and international exchange within the field of analytical psychology.

The alignment between the institute's educational philosophy and the exchange project was evident. Analytical psychology emphasizes cultural context, symbolic systems, collective narratives, and the role of community in mental health—dimensions that were highly visible in the Congolese clinical and social environment. The exchange initiative therefore offered not only humanitarian or developmental value, but also academic enrichment and empirical expansion for Jungian training in Germany.

In 2025, the project entered a new phase: structured positioning and institutional outreach. Together, Jean-Cédric Sow and Celeste Siegle developed a comprehensive framework presentation to articulate the initiative's academic, clinical, and socio-cultural value.

The framework of the project was presented along several pillars:

## 1. **Clinical Capacity Building in Congo Brazzaville**

The program contributes to strengthening psychiatric and psychological care structures by facilitating knowledge exchange, supervision models, and exposure to complementary therapeutic methodologies. It supports local professionals while respecting cultural specificities and existing treatment realities.

## 2. **Academic Enrichment for German Institutions**

For Stuttgart and Germany more broadly, the initiative provides students with structured exposure to non-European healthcare systems, intercultural clinical settings, and resource-constrained environments. Such experience expands diagnostic sensitivity, adaptability, and cross-cultural competence—skills increasingly relevant in multicultural European societies.

## 3. **Research and Comparative Clinical Insights**

The exchange creates opportunities for comparative studies in stigma, trauma, religious influence in therapy, and community-based psychiatric care. These insights hold relevance not only for Congo but also for migration-sensitive therapeutic contexts in Germany.

## 4. **Destigmatization and Long-Term Institutional Partnerships**

By institutionalizing the exchange, the program aims to reduce stigma surrounding mental health in Congo while embedding sustainable academic cooperation between African and European institutions.

The leadership of the Carl Jung Institut Stuttgart expressed strong interest in the conceptual clarity and long-term vision of the initiative. As an institution continuously seeking to expand its pedagogical approaches and international engagement, the board recognized the exchange program as aligned with its mission to deepen psychological understanding beyond purely European frameworks.

A formal presentation meeting was held with the board and senior representatives of the institute. The discussion addressed academic standards, supervision requirements, liability considerations, long-term structural integration into the curriculum, and potential accreditation pathways. By the conclusion of the meeting, the institute confirmed its willingness to explore how and in what institutional capacity it could support the realization of the exchange program.

The long-term objective is to integrate the Congo–Stuttgart exchange as an official elective option within the institute’s training structure by the end of 2026. To advance this goal, a second extensive presentation is scheduled for 30 March 2026. This session will include faculty members, training analysts, representatives of student bodies, and potential partner institutions in the greater Stuttgart area interested in contributing to or collaborating with the program.

To provide the initiative with a clear conceptual identity and long-term institutional visibility, the exchange program was formally structured under the title **ECHO – Encounters in Cross-Cultural Healing & Observation**.

The name reflects the project’s core philosophy: psychological knowledge does not move in a single direction. Rather, it resonates, reflects, and transforms across cultural contexts.

“ECHO” symbolizes reciprocal learning—where clinical practice, symbolic understanding, and therapeutic methodologies are not exported, but placed into dialogue.

Under this title, the program is now positioned as a structured intercultural exchange between Germany and the Republic of Congo, combining clinical observation, academic collaboration, and reflection on cultural and spiritual dimensions of psychological work.

The following flyer was prepared for the extended institutional presentation held on 30 March 2026, addressing faculty members, student representatives, and potential partner institutions in the Stuttgart area.

**ECHO** (O)

**Encounters in  
Cross-Cultural  
Healing & Observation**

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Ein Austauschprojekt zwischen Deutschland und der Republik Kongo, das Einblicke in die psychologische und psychiatrische Arbeit vor Ort bietet und den interkulturellen Dialog über Heilung, Kultur und Symbolik fördert.

- ✓ **Interkultureller Austausch im Bereich Psychologie & Psychiatrie**
- ✓ Einblicke in die Praxis in Brazzaville (Republik Kongo)
- ✓ Kulturelle & spirituelle Dimensionen psychologischer Arbeit
- ✓ Andere Symbolsprachen & Archetypen im therapeutischen Kontext
- ✓ Förderung von Perspektivenvielfalt & interkulturellem Dialog

**Projektvorstellung:  
30.03.2026**

Weitere Informationen folgen ►

# Operational Outlook and Strategic Consolidation of ECHO

As ECHO transitions from a pioneering exchange experience into a structured flagship program of GMFK, it is necessary to address the operational realities that accompany institutionalization.

The initial exchange demonstrated that meaningful clinical and intercultural collaboration is possible even under complex conditions. However, the forthcoming “official” implementation phase requires a significantly higher degree of structural reliability, logistical predictability, and administrative clarity.

## Structural and Logistical Considerations in Brazzaville

The psychiatric unit at the **Centre Hospitalier Universitaire (CHU) de Brazzaville**—the principal public university hospital of the Republic of Congo and the country’s primary tertiary referral institution—remains partially affected by infrastructural renovation and systemic resource limitations. While the pilot exchange successfully adapted to these constraints, a formally embedded academic program must operate under clearer procedural frameworks.

Key operational requirements for the official implementation phase include:

- Continuous on-site translation support to ensure clinical precision and academic clarity
- A predefined working plan with a structured daily and weekly timeline
- Formalized coordination mechanisms with the local medical team
- Clearly defined supervision and reporting procedures

These elements are essential not only for academic accreditation in Germany but also for safeguarding patient care standards and student learning outcomes.

The primary institutional contact on site is **Alain Maxime Mouanga**, Director of the psychiatric facility at CHU Brazzaville. During the pilot exchange, he played a decisive role in facilitating access, coordinating internal approvals, and integrating the visiting

psychologists into the hospital structure. His leadership and openness were instrumental in ensuring that the initial exchange could operate effectively despite bureaucratic and infrastructural constraints.

Beyond his clinical leadership role, Alain Maxime Mouanga also serves on the board of the **Fondation Congolaise pour la Recherche Médicale (FCRM)**. The FCRM is a Congolese foundation dedicated to advancing biomedical research, supporting academic development, and strengthening research infrastructure within the Republic of Congo. As GMFK's closest local partner, FCRM provides institutional anchoring, logistical coordination, and academic continuity on the Congolese side. For ECHO, FCRM will be responsible for:

- Coordinating student reception and local administrative processes
- Facilitating accommodation and on-site integration
- Supporting clinical placement logistics
- Ensuring local compliance with institutional requirements

However, institutional partnership alone does not eliminate the need for continuous oversight. Within the planning framework of ECHO, regular coordination trips by the project leadership to Brazzaville are considered necessary. These visits will serve to:

- Monitor implementation quality
- Maintain direct institutional dialogue
- Adjust operational procedures where needed
- Strengthen long-term bilateral trust

For the first official implementation cycle, the program plans to host a maximum of five to six students. This controlled cohort size reflects a deliberate scaling strategy: ensuring quality, stability, and procedural clarity before expanding capacity in subsequent years.

### **ECHO as GMFK's First Independent Strategic Initiative**

ECHO represents the first fully self-initiated and strategically driven flagship program of GMFK. While the organization continues its core mission of financially supporting African

and European students in medicine and research, ECHO marks a shift toward proactive program architecture rather than solely funding-based engagement.

It signals GMFK's evolution from a supporting entity to a coordinating and structuring institution in transcontinental academic collaboration.

### **Strategic Expansion and Future Partnerships**

Looking ahead, GMFK is actively engaging with potential institutional and financial partners to ensure sustainable scaling of ECHO.

Among the institutions currently in dialogue are:



- **Wüstenrot Stiftung**, a German foundation historically engaged in education, social development, housing, and long-term societal infrastructure projects. Its focus on sustainable structural initiatives aligns with ECHO's institutionalization strategy.





- **Fondation de Luxembourg**, a public-interest foundation platform based in Luxembourg that supports philanthropic projects in education, health, and social innovation. Its structured governance model and international orientation make it a potential partner for long-term program funding.
- **Deutsch-Afrikanisches Jugendwerk**, an initiative dedicated to strengthening youth exchange, intercultural dialogue, and bilateral engagement between Germany and African countries. Its mandate aligns directly with ECHO's cross-cultural and educational objectives.

Through these exploratory partnerships, GMFK aims to secure diversified funding streams, institutional recognition, and expanded academic integration.

ECHO stands at the beginning of its structured future phase. The program acknowledges the challenges ahead—logistical, structural, financial—but approaches them with deliberate planning and strategic alignment. With controlled growth, strong local partnerships, and expanding international cooperation, GMFK is positioning ECHO not as a temporary exchange, but as a durable transcontinental academic bridge.



# LE HAVRE

Massissia

## Integrating Psychological Support into Le Havre

As Le Havre continues to take shape as a maternity center developed in cooperation between GMFK and the **Fondation Congolaise pour la Recherche Médicale (FCRM)**, the next step in its conceptual evolution concerns not only physical infrastructure, but holistic care.

GMFK's long-term vision for Le Havre extends beyond obstetric and neonatal services. It seeks to establish the facility as a space where maternal health is understood in its full medical, emotional, and social dimensions. For this reason, GMFK has developed the proposal to integrate an on-site psychologist as a permanent or regularly available member of the care structure.

### Rationale and Scope of Psychological Support

Pregnancy and childbirth are profound life transitions. While they are often associated with joy and anticipation, they can also bring psychological vulnerability, anxiety, grief, and social instability. In the Congolese context—where extended family structures play a central role but mental health services remain limited and frequently stigmatized—structured psychological accompaniment in a maternity setting would represent a meaningful advancement.

The proposed on-site psychologist would provide:

- Pre-natal psychological accompaniment for women experiencing emotional distress, social vulnerability, or high-risk pregnancies
- Post-natal support, including early identification and management of post-partum depression or anxiety
- Counseling for single mothers or socially isolated patients
- Grief support in cases of pregnancy complications or infant loss
- Consultation for fathers or partners affected by traumatic or medically complex situations

Beyond individual cases, the visible presence of a psychologist within Le Havre would carry symbolic weight. By embedding psychological consultation within a maternity center—an institution associated with life, care, and family—the message shifts: emotional vulnerability becomes recognized as a natural component of maternal health, not as a weakness or pathology. The availability of a professional “at disposal to talk” lowers the threshold for seeking support and contributes to the long-term destigmatization of mental health care.

### **Governance and Approval Process**

It is important to clarify that the integration of psychological services at Le Havre was conceptualized and strategically planned by GMFK during the year 2025. However, this addition has not yet been formally approved.

As Le Havre is being developed in cooperation with FCRM, any structural expansion of services requires consultation and alignment with the foundation’s board and executive leadership. Central to this process is **Francine Ntoumi**, President of the FCRM and an internationally recognized parasitologist and biomedical researcher. Dr. Ntoumi is a leading scientific figure in Central Africa, known for her work in infectious diseases, research capacity building, and institutional development in the Republic of Congo. Under her leadership, FCRM has played a critical role in strengthening biomedical research infrastructure and fostering international academic collaboration.

The proposal for an on-site psychologist at Le Havre will therefore be formally presented to Dr. Ntoumi and the FCRM board for discussion and evaluation. Key considerations will include operational feasibility, staffing models, long-term sustainability, and integration into the existing care structure.

While approval is pending, GMFK wishes to clearly state its position: the organization considers this expansion not as an optional enhancement, but as a strategically meaningful step toward comprehensive maternal care. GMFK is prepared to advocate actively for the implementation of this service and stands ready to provide financial support to facilitate its realization, should institutional approval be granted.

### **Strategic Continuity**

The proposed psychological integration at Le Havre also reflects conceptual continuity with ECHO. While ECHO advances cross-cultural exchange and academic development in psychology, the inclusion of structured psychological support within Le Havre translates that philosophy into direct community-based application.

In this way, GMFK continues to align infrastructure development with mental health awareness—connecting institutional partnerships, clinical practice, and societal transformation within a coherent long-term vision.

*Per request the procedural Manual for the exchange will be available. It is also available in the GMFK report of 2024.*



## **Follow-Up and Current Status of the Collaboration with the Health Community Association (HCA)**

In 2024, GMFK entered into a formal collaboration with the Health Community Association (HCA), a youth-led collective of medical professionals and students based in Brazzaville. HCA had requested financial support to organize the closing ceremony of a multi-week sickle cell awareness campaign conducted across several public and private universities in the capital. Recognizing both the epidemiological relevance of sickle cell disease in the Republic of Congo and the educational dimension of HCA's approach, GMFK approved a financial contribution of 500,000 FCFA to ensure the successful execution of the event.

The initiative combined artistic expression, panel discussions, testimonies, and free medical screenings conducted in partnership with the National Center for the Fight Against Sickle Cell Disease. The campaign emphasized prevention and behavioral awareness, reflecting HCA's guiding principle that effective medicine must not only treat illness but also inform and transform habits. Through this support, GMFK contributed to the visibility and operational success of a community-driven public health initiative and reinforced its role as a responsible and responsive funding partner within the Congolese health ecosystem.

Following this initial collaboration, the General Secretary of HCA contacted GMFK again to invite participation in a new funding cycle. Unlike the previous request, which focused on a specific, well-defined event, this subsequent proposal aimed at supporting a broader and more long-term initiative. While the direction of GMFK acknowledged the ambition and developmental potential of the project, the Board of GMFK, after internal deliberation, did not consider the proposal sufficiently aligned with the organization's

current strategic priorities. As a result, GMFK did not take part in this second funding round.

Nevertheless, this decision does not mark a withdrawal of interest. The leadership of GMFK remains attentive to the evolution of HCA as a young and emerging organization within the public health landscape of Brazzaville. The foundation's energy, youth-driven structure, and preventive orientation continue to be viewed as promising elements in the long-term development of community-based health advocacy.

GMFK will therefore continue to observe HCA's activities and assess future opportunities for collaboration. Should forthcoming initiatives align more closely with GMFK's strategic framework and operational criteria, renewed partnership remains a possibility.

This measured approach reflects GMFK's commitment to responsible funding governance: supporting impactful initiatives when alignment is clear, while maintaining openness to future cooperation where shared objectives converge.



## Engagement with Focus Congo e.V. and Conclusion of the Exploratory Partnership

In July, following the completion of the GMFK-supported exchange activities in Congo Brazzaville, GMFK initiated an exploratory partnership dialogue with **Focus Congo e.V.**, a Germany-registered nonprofit organization with an international volunteer network and operational engagement primarily in the **Democratic Republic of Congo (DRC)**. The meeting took place in a formal dinner setting and was intended as a strategic introduction between both organizations, allowing for a detailed exchange of missions, operating models, and potential areas of cooperation.

**Focus Congo e.V.** positions itself as a nonprofit organization dedicated to fostering hope, community development, and long-term empowerment in the DRC. Its approach is structured around a combination of community support programs (including education-related support, medical relief activities, and social rebuilding initiatives) and a strong emphasis on faith-based motivation, mentorship, and media work intended to amplify local voices. The organization operates through an internationally distributed team, with organizational structures and administrative functions anchored in Germany, while maintaining on-the-ground engagement through local teams in the DRC.

From the perspective of GMFK, this dialogue was motivated by the intent to identify potential synergies in areas that overlap with GMFK's broader mission: capacity building, health-related support structures, and sustainable development-oriented initiatives. Early discussions were constructive and led to multiple follow-up meetings. Several cooperation pathways appeared promising, and initial preparatory work was undertaken in a spirit of mutual support and shared ambition.

However, despite this positive beginning, the collaboration did not progress into a stable partnership. Over time, the cooperation increasingly shifted from joint development toward a dynamic in which GMFK's contributions resembled external execution support rather than balanced collaboration. In parallel, personal disagreements emerged with the director of the foundation, which affected communication, role clarity, and decision-making processes. These factors gradually reduced the feasibility of continuing the partnership in a structured and sustainable manner.

After internal assessment, GMFK decided to discontinue the cooperation and proceed independently. This decision was not based on a rejection of Focus Congo's mission. On the contrary, GMFK maintains the view that Focus Congo's objectives are meaningful and that their work addresses essential needs for the development of Congolese communities. The separation reflects a difference in operational paradigms and working styles: governance expectations, collaboration structure, and execution culture did not align sufficiently to support a long-term partnership under conditions acceptable to both parties.

GMFK therefore closes this chapter with a clear distinction between mission alignment and operational alignment. While the shared intention of supporting Congolese development remains respected, GMFK's priority is to pursue collaborations that enable transparent responsibility sharing, stable coordination structures, and a balanced partnership model.



## Stabilization of Financial Governance and Current Status of the Tax Advisory Partnership

Following the operational difficulties experienced in 2024 and the complex transition period extending into early 2025, GMFK's collaboration with **ECOVIS RTS Steuerberatungsgesellschaft GmbH & Co. KG** has developed into a stable and constructive partnership.

ECOVIS RTS, a regional tax consultancy group in Baden-Württemberg with extensive experience advising small and medium-sized enterprises as well as associations and non-profit organizations, has provided the structural reliability and professional continuity required to restore order to GMFK's financial administration. The firm's familiarity with the regulatory and reporting obligations applicable to non-profit entities has proven particularly valuable in navigating compliance requirements, financial transparency standards, and cross-border considerations.

Within this cooperation, the designated point of contact has recently changed. Responsibility for GMFK's mandate has been transferred to **Andreas Oed**, who now oversees the ongoing tax advisory and accounting processes. The transition of internal responsibility within ECOVIS has been conducted smoothly, and the collaboration remains operationally stable.

It must be noted, however, that the residual effects of the previous advisory challenges continue to impact the timeline of outstanding tax filings and financial reporting. The delayed handover of documentation from the former firm created a backlog that required substantial reconstruction and verification efforts. In addition, the broader regional context presents structural constraints: qualified tax advisors and accountants in the area

are currently operating under high workload pressure, which has contributed to extended processing times.

Despite these delays, the cooperation with ECOVIS RTS is characterized by clear communication, structured follow-up, and professional diligence. The firm has demonstrated consistent engagement in reviewing past financial years, ensuring regulatory compliance, and establishing a more resilient accounting framework for the future.

From the perspective of GMFK's leadership, the current partnership provides the level of reliability and advisory competence necessary for sustainable financial governance. While administrative catch-up work is still ongoing, the organization considers ECOVIS RTS to be a suitable long-term partner for tax advisory and accounting services for the foreseeable future.

This stabilization of financial management marks an important step in reinforcing GMFK's operational integrity and institutional maturity as it moves forward into the coming years.

# Overview of Financial Support Activities in 2025

The year 2025 marked a period of substantial and strategically targeted financial engagement for the GMFK – Gesellschaft für die Medizinische Forschung in der Republik Kongo. Building upon its commitment to strengthening medical research, academic training, and healthcare infrastructure in the Republic of Congo, GMFK directed its resources toward initiatives that combine immediate operational impact with long-term structural development.

The financial activities of the year reflect a balanced portfolio: investment in diagnostic infrastructure, direct support for students and researchers, facilitation of international scientific collaboration, and strengthening of institutional capacities. Particular emphasis was placed on enabling research competitiveness, enhancing publication visibility, and reinforcing sustainable academic supervision structures.

The following section provides a structured overview of the financial contributions made in 2025, specifying the supported initiatives and their respective objectives.

## Synthesis of GMFK Financial Support – Year 2025

### 1. Medical Equipment Procurement for FCRM

#### Ultrasound System – General Electric Vivid T8

GMFK supported the acquisition of a **General Electric Vivid T8 ultrasound system** for the Fondation Congolaise pour la Recherche Médicale (FCRM) in Brazzaville.

- Equipment: Echographe GE Vivid T8 (Version R 3.0)
- Includes: cardiac and vascular probes, abdominal probe, printer
- Total amount: **€18,680.00**
- Supplier: MEDIPLUS (France)

- Signed purchase order July 2025

This investment directly strengthens diagnostic capacity and clinical research infrastructure within FCRM.

## 2. Logistics and Transport Support

### Emons & Air – Transport of Medical Equipment

GMFK financed international transport services for shipping equipment to Brazzaville.

- Service: Packaging and transport of parcels to Brazzaville
- Amount: **€19,798.00**
- Date of request: 03 March 2025

This ensured safe delivery of medical infrastructure to Congo.

## 3. Scholarships and Direct Student Support

### Scholarship – Martha Makanga

GMFK funded a scholarship within the framework of the “Elsevier Foundation” project.

- Beneficiary: Mlle Martha Makanga
- Period: March–June 2025
- Total amount: **€8,000.00**

This support aligns with GMFK’s mission to empower African students in medical research.

## 4. Reimbursement of Research Mission Expenses

### Dr. Gilles Cottrell & M. Nicaise Ndam

GMFK reimbursed costs related to a scientific mission in Brazzaville.

- Purpose: Reimbursement of stay expenses
- Period: 25 February – 3 March 2025
- Total amount: **€1,190.00**

This facilitated international scientific collaboration and on-site research engagement.

## 5. Strategic Research Consultancy and Grant Support

### Catalyze – Global Health EDCTP3 Services

GMFK financed consultancy services linked to the Global Health EDCTP3 framework.

- Description: “Success fee for services for the Global Health EDCTP3”
- Amount requested: **€110,000.00**
- Related invoice settled: **€14,420.00** (Invoice 202500888)

This reflects GMFK’s engagement in supporting competitive international research funding structures.

## 6. Scientific Publication Support

### Springer Nature – Open Access Publication

GMFK funded publication costs for an article in **BMC Infectious Diseases**.

- Article: *Characterization of Plasmodium falciparum infections among people living with HIV under antiretroviral and co-trimo*
- Project: Humboldt

- Amount: **€727.50**

This support enabled international dissemination of research produced within the Congolese context.

## 7. Academic Supervision and Training

### Prof. Dr. Peter G. Kremsner

GMFK financed supervision and training of FCRM students in Brazzaville.

- Period: September–December 2025
- Purpose: Supervision and academic training
- Amount: **€12,000.00**

This reflects investment in high-level scientific mentorship and capacity building.

## 8. Project Management Training

### Doreen Mathes

GMFK funded facilitation of an online project management training organized by FCRM.

- Training dates: 23, 26, 30 July 2025
- Amount: **€4,000.00**

This strengthens institutional management capacity within FCRM.

# Consolidated Thematic Overview of 2025 Support

In 2025, GMFK's financial support concentrated on:

## 1. Infrastructure & Equipment

- Diagnostic ultrasound acquisition
- International transport logistics

## 2. Student and Academic Support

- Direct scholarship funding
- Scientific supervision
- Training programs

## 3. Research Strengthening

- EDCTP3 consultancy support
- Open access scientific publication

## 4. Operational and Mission Support

- Reimbursement of scientific mission expenses

## Closing Reflections -

*« The year 2025 was defined not by simplicity, but by commitment.*

*GMFK navigated structural challenges, administrative transitions, evolving partnerships, and ambitious initiatives across continents. Some collaborations advanced. Others concluded. Internal systems were strengthened. New foundations were laid. Throughout, the mission remained constant: responsible support of medical research, education, and sustainable development in the Republic of Congo.*

*This year was not about isolated actions, but about building structure — strengthening diagnostic capacity, enabling scientific publication, supporting students, facilitating supervision, and stabilizing governance.*

*The challenges encountered did not weaken our direction; they clarified it.*

*GMFK moves forward more structured, more experienced, and more focused. The work continues with discipline, responsibility, and a long-term vision grounded in sustainable impact. »*